







# BRAEMAR HOTELS & RESORTS

# 1<sup>st</sup> Quarter 2024 Earnings Update



# Forward Looking Statements and Non-GAAP Measures



In keeping with the SEC's "Safe Harbor" guidelines, certain statements made during this presentation could be considered forward-looking and subject to certain risks and uncertainties that could cause results to differ materially from those projected. When we use the words "will likely result," "may," "anticipate," "estimate," "should," "expect," "believe," "intend," or similar expressions, we intend to identify forward-looking statements. Such forward-looking statements include, but are not limited to, our business and investment strategy, our understanding of our competition, current market trends and opportunities, projected operating results, and projected capital expenditures.

These forward-looking statements are subject to known and unknown risks and uncertainties, which could cause actual results to differ materially from those anticipated including, without limitation: the Risk Factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2023; rising interest rates and inflation; macroeconomic conditions, such as a prolonged period of weak economic growth and volatility in the capital and financial markets; uncertainty in the business sector and market volatility due to the recent failures of Silicon Valley Bank, New York Signature Bank and First Republic Bank; general and economic business conditions affecting the lodging and travel industry; our ability to repay, refinance or restructure our debt and the debt of certain of our subsidiaries; anticipated or expected purchases or sales of assets; our projected operating results; completion of any pending transactions; risks associated with our ability to effectuate our dividend policy, including factors such as operating results and the economic outlook influencing our board's decision whether to pay further dividends at levels previously disclosed or to use availability, terms and deployment of capital; availability of qualified personnel; changes in our industry and the market in which we operate, interest rates or the general economy, the degree and nature of our competition, legislative and regulatory changes, including changes to the Internal Revenue Code of 1986, as amended (the "Code"), and related rules, regulations and interpretations governing the taxation of REITs; and limitations imposed on our business and our ability to satisfy complex rules in order for us to qualify as a REIT for federal income tax purposes. These and other risk factors are more fully discussed in the company's filings with the Securities and Exchange Commission.

EBITDA is defined as net income (loss) before interest expense and amortization of loan costs, depreciation and amortization, income taxes, equity in (earnings) loss of unconsolidated entity and after the Company's portion of EBITDA of OpenKey. In addition, we excluded impairment on real estate, (gain) loss on insurance settlement and disposition of assets and Company's portion of EBITDA of OpenKey from EBITDA to calculate EBITDA for real estate, or EBITDAre, as defined by NAREIT. EBITDA yield is defined as trailing twelve month EBITDA divided by the purchase price or debt amount. A capitalization rate is determined by dividing the property's net operating income by the purchase price. Net operating income is the property's Hotel EBITDA minus a capital expense reserve of either 4% or 5% of gross revenues. Hotel EBITDA flow-through is the change in Hotel EBITDA divided by the change in total revenues. EBITDA, FFO, AFFO, CAD and other terms are non-GAAP measures, reconciliations of which have been provided in prior earnings releases and filings with the SEC or in the appendix to this presentation.

The calculation of implied equity value is derived from an estimated blended capitalization rate ("Cap Rate") for the entire portfolio using the capitalization rate method. The estimated Cap Rate is based on recent Cap Rates of publically traded peers involving a similar blend of asset types found in the portfolio, which is then applied to Net Operating Income ("NOI") of the company's assets to calculate a Total Enterprise Value ("TEV") of the company. From the TEV, we deduct debt and preferred equity and then add back working capital to derive an equity value. The capitalization rate method is one of several valuation methods for estimating asset value and implied equity value. Among the limitations of using the capitalization rate method for determining an implied equity value are that it does not take into account the potential change or variability in future cash flows, potential significant future capital expenditures, the intended hold period of the asset, or a change in the future risk profile of an asset.

This presentation is for informational purposes only and is not an offer to sell, or a solicitation of an offer to buy or sell, any securities of Braemar Hotels & Resorts Inc. or any of its respective affiliates, and may not be relied upon in connection with the purchase or sale of any such security.

Prior to investing in Braemar, potential investors should carefully review Braemar's periodic filings with the Securities and Exchange Commission, including, but not limited to, Braemar's most current Form 10-K, Form 10-Q and Form 8-K's, including the risk factors included therein.

# Experienced Management Team







Since inception in 2013, we have significantly increased Gross Asset Value and EBITDA for our iconic and irreplaceable portfolio

\$147.6M	NYSE:	\$1.8B
EQUITY MARKET CAP <sup>(1)</sup>	BHR	ENTERPRISE VALUE <sup>(1)</sup>

## **HIGHEST RevPAR LODGING REIT**

Total Assets <sup>(2)</sup>	Number of Hotels	% of Total Hotel Rev	Hotel EBITDA <sup>(2)(3)</sup>
+137%	+8	+221%	+163%
\$2,281 \$962	8	\$749 \$233	\$78
2013 3/31/2024	2013 2024	2013 TTM Q1'24	2013 TTM Q1'24
	-	Properties Total Revenue) <sup>(1)</sup>	
	1. Ritz-Carlton Reserv	ve Dorado Beach 12%	
	2. Ritz-Carlton Saraso	ota 12%	
	3. Ritz-Carlton St. Tho	mas 10%	
	4. Four Seasons Scott	tsdale 9%	
of 3/31/24 millions	5. Capital Hilton	8%	

(3) 2024 TTM Hotel Rev and TTM Hotel EBITDA figures are comparable



# BHR Positioned Ideally for Outperformance





### **Strong Industry Outlook Continuing**

### **Optimal Portfolio Composition**

### **Recent Results & Developments**

Liquidity & Liability Management





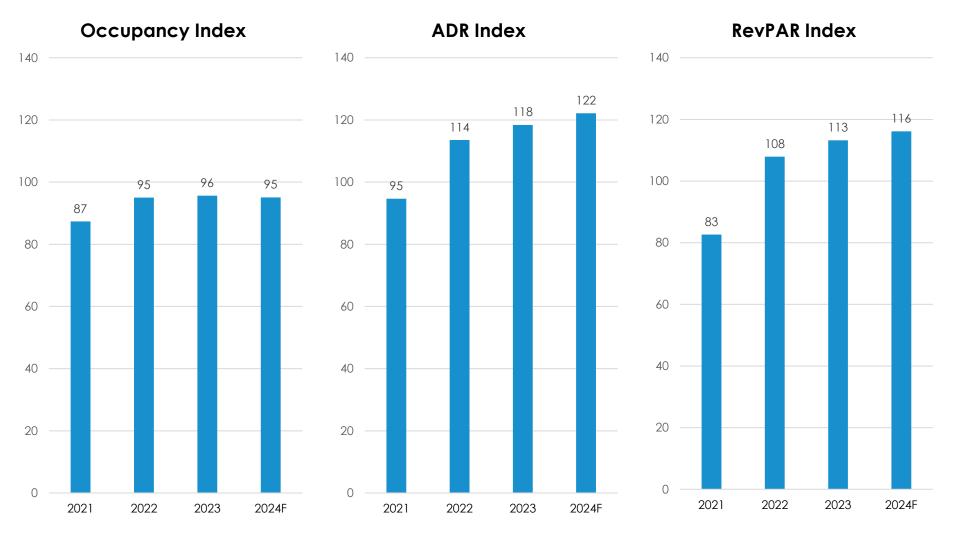


Hotel Yountville

# **Strong Industry Outlook Continuing**

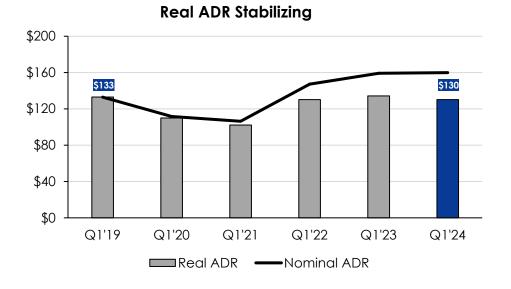


U.S. KPIs, Indexed to 2019

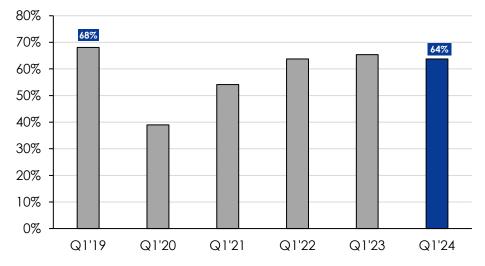


Source: Lodging Analytics Research & Consulting





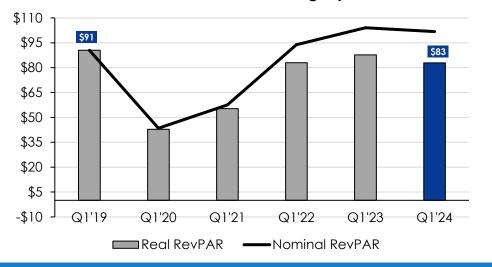
### Occupancy Down Slightly



### Real RevPAR Down Slightly



**Hilton Torrey Pines** 



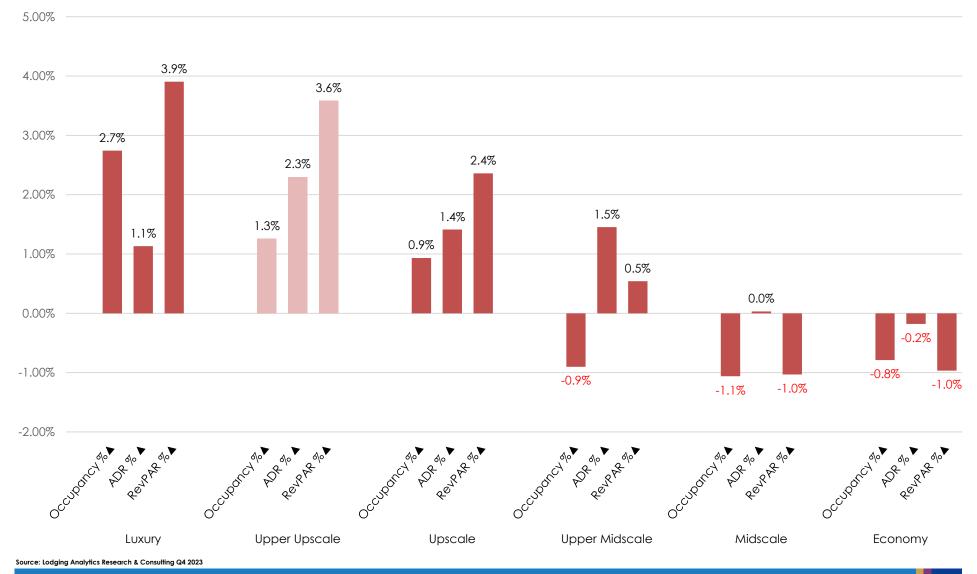


### **Marriott Seattle Waterfront**





### 2024 Forecasted Growth YoY



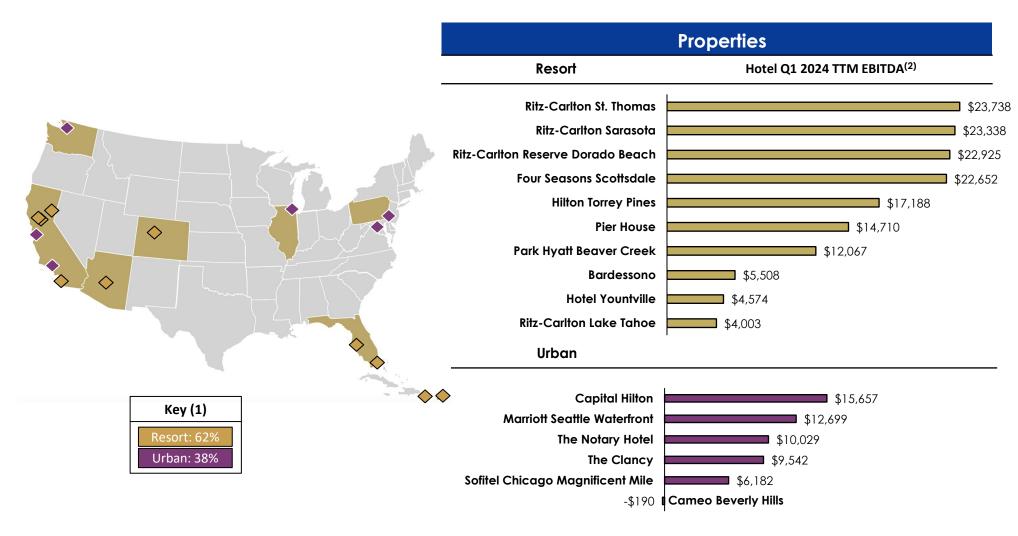


Bardessono Hotel and Spa

# **Optimal Portfolio Composition**

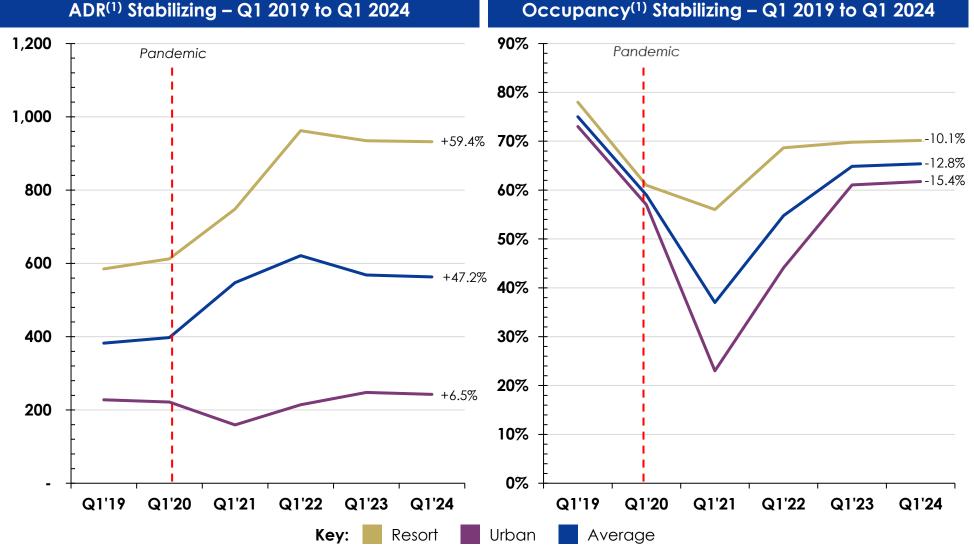
Taking Advantage of Strategic Asset Class





# Portfolio ADR and Occupancy Stabilizing

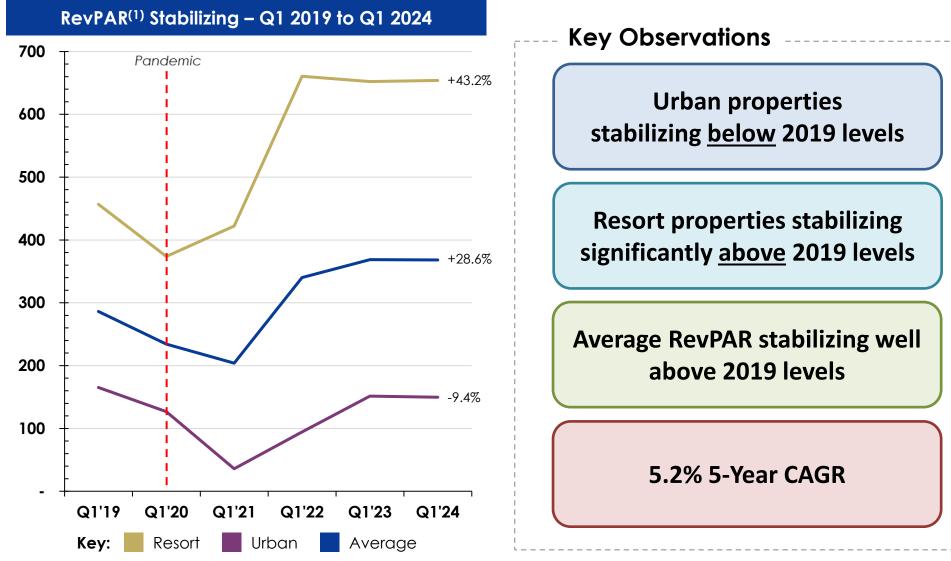




(1) Same-store data for the current 16 hotel assets held by BHR

Resort: Bardessono, Hotel Yountville, Ritz-Carlton St. Thomas, Ritz-Carlton Sarasota, Ritz-Carlton Lake Tahoe, Ritz-Carlton Reserve Dorado Beach, Pier House, Hilton Torrey Pines, Park Hyatt Beaver Creek, and Four Seasons Scottsdale Urban: The Clancy, The Notary Hotel, Marriott Seattle Waterfront, Capital Hilton, Sofitel Chicago and Cameo Beverly Hills





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# High Exposure to Luxury Hotels and Resorts

\$160,000

\$140,000

\$120,000

\$100,000

\$80,000

\$60,000

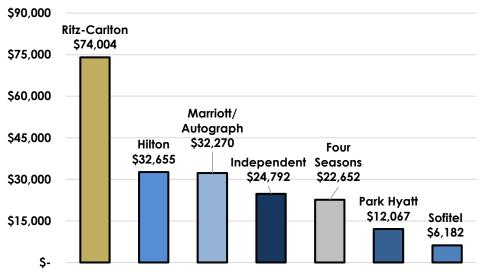


Upper Upscale

\$65,115

### Ritz-Carlton Drives Q1 TTM Hotel EBITDA<sup>(1)</sup>

### Luxury Hotels Drive Q1 TTM Hotel EBITDA<sup>(1)</sup>

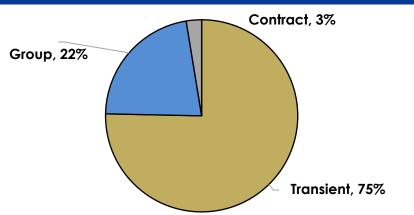


### \$40,000 hel 82 \$20,000 \$-

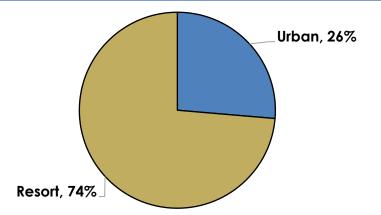
Luxurv

\$139,507

### High Transient Demand Drives Q1 TTM Revenue<sup>(1)</sup>



### **Resorts Drive Q1 TTM EBITDA**<sup>(1)</sup>



(1) Comparable TTM as of 3/31/2024, see appendix for a reconciliation of TTM hotel net income (loss) to hotel TTM EBITDA; In thousands

Ritz-Carlton: Ritz-Carlton St. Thomas, Ritz-Carlton St. Thomas, Ritz-Carlton St. Thomas, Ritz-Carlton Lake Tahoe, and Ritz-Carlton Reserve Dorado Beach; Independent: Bardessono, Pier House, Hotel Yountville, and Cameo Beverly Hills; Park Hyatt: Park Hyatt Beaver Creek; Marriott / Autograph: Marriott Seattle Waterfront, The Notary, and The Clancy; Hilton: Cameo Beverly Hills; Capital Hilton, and Torrey Pines; Sofitel: Sofitel Chicago Magnificent Mile; Four Seasons: Four Seasons: Four Seasons Scottsdale

Luxury: Sofitel Chicago Magnificent Mile, Ritz-Carlton St. Thomas, Ritz-Carlton Sarasota, Ritz-Carlton Lake Tahoe, Ritz-Carlton Reserve Dorado Beach, Bardessono, Pier House, Hotel Yountville, Cameo Beverly Hills, Park Hyatt Beaver Creek, and Four Seasons Scottsdale; Upper Upscale: Capital Hilton, Torrey Pines, Marriott Seattle Waterfront, The Notary, and The Clancy



Bardessono Hotel and Spa

# **Recent Results & Developments**

Solid Q1 Results Signal Potential For Steady Recovery



# Q1 EBITDA Results Supported By Strong Resort Contribution



						Q1 2024		
Core Assets	Location	Market	Rooms	Occ%	ADR	RevPAR	Δ1Q23	Hotel EBITDA <sup>(1)(2)</sup>
Ritz-Carlton Sarasota	Sarasota, FL	Resort	276	79%	\$710	\$564	2.8%	\$10,963
Four Seasons Scottsdale	Scottsdale, AZ	Resort	210	65%	\$1,143	\$739	-1.4%	\$10,909
Ritz-Carlton Reserve Dorado Beach	Dorado Beach, PR	Resort	96	65%	\$3,302	\$2,162	23.4%	\$10,274
Ritz-Carlton St. Thomas	St. Thomas, USVI	Resort	180	77%	\$1,340	\$1,026	2.0%	\$10,111
Park Hyatt Beaver Creek	Beaver Creek, CO	Resort	193	79%	\$956	\$751	-9.6%	\$9,875
Pier House	Key West, FL	Resort	142	80%	\$764	\$610	-2.7%	\$5,457
Capital Hilton	Washington, D.C.	Urban	559	72%	\$250	\$180	1.5%	\$4,128
Ritz-Carlton Lake Tahoe	Truckee, CA	Resort	170	60%	\$1,167	\$697	-9.9%	\$4,030
Hilton Torrey Pines	La Jolla, CA	Resort	394	71%	\$247	\$176	-6.5%	\$3,771
The Clancy	San Francisco, CA	Urban	410	69%	\$345	\$238	6.2%	\$2,661
Marriott Seattle Waterfront	Seattle, WA	Urban	369	59%	\$224	\$133	4.5%	\$895
The Notary Hotel	Philadelphia, PA	Urban	499	52%	\$190	\$99	-1.6%	\$406
Hotel Yountville	Napa Valley, CA	Resort	80	49%	\$519	\$256	-10.3%	(\$23)
Cameo Beverly Hills	Beverly Hills, CA	Urban	143	67%	\$262	\$176	-29.2%	(\$423)
Bardessono	Napa Valley, CA	Resort	65	42%	\$829	\$347	-24.1%	(\$439)
Sofitel Chicago Magnificent Mile	Chicago, IL	Urban	415	53%	\$170	\$89	-6.4%	(\$1,616)
Total Portfolio			4,201	65%	\$563	\$368	-0.2%	\$70,979
Resort			1,806	70%	\$932	\$654	0.3%	\$64,928
Urban			2,395	62%	\$243	\$150	-1.2%	\$6,051



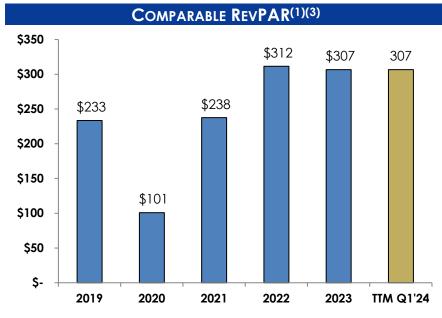
Pier House Resort & Spa

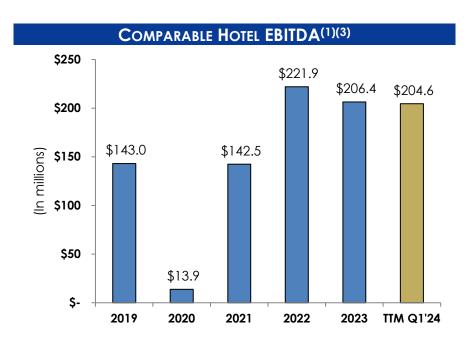
### **Quarter Highlights**

- Significant outperformance YoY at Dorado Beach
- Sarasota & St. Thomas resuming regular RevPAR growth after a difficult 2023
- Beaver Creek & Lake Tahoe were negatively impacted by lack of snow
- Napa Valley continues to struggle based on lower tech employment
- Cameo in transition to LXR in 2025
- Occupancy and rate weakness at Sofitel; targeting franchise conversion in January 2025



Comparable Hotel Operating Results <sup>(1)</sup>	2024 Q1	2023 Q1	% Variance 2023
ADR	\$563	\$569	(1%)
Occupancy	65%	65%	<1%
RevPAR	\$368	\$369	<(1%)
Total Hotel Revenue <sup>(2)</sup>	\$221,438	\$217,180	2%
Hotel EBITDA <sup>(2)</sup>	\$70,979	\$72,796	(3%)
Hotel EBITDA Margin	32%	34%	(2%)





(1) Includes all hotels

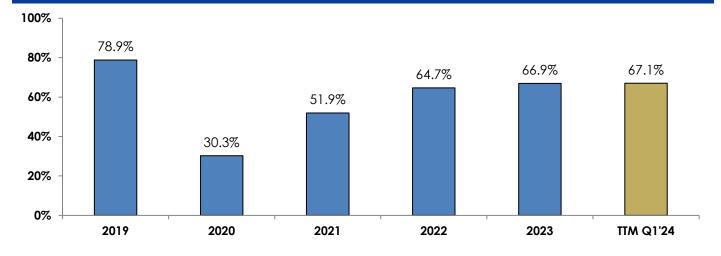
(2) In thousands

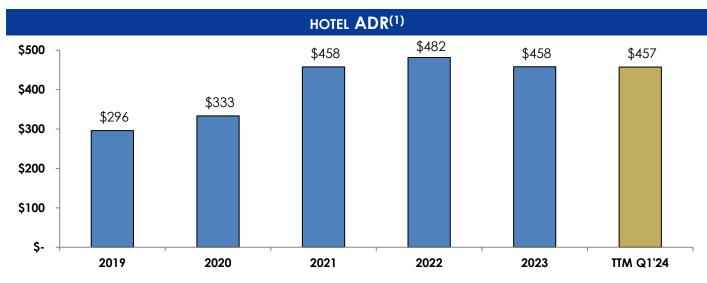
(3) As reported in Earnings Releases: 2019 as reported on 2/25/2021; 2020 as reported on 2/24/2022; 2021 and 2022 as reported on 2/22/2023; TTM Q1'24 as reported on 5/8/24

# Occupancy and ADR Stabilizing



HOTEL OCCUPANCY<sup>(1)</sup>





<image>

(1) As reported in Earnings Releases: 2019 as reported on 2/25/2021; 2020 as reported on 2/24/2022; 2021 and 2022 as reported on 2/22/2023; TIM Q1'24 as reported on 5/8/24

# Flat Results Deliver Slightly Down AFFO/Share



# **Quarter Highlights**

- Comparable RevPAR for all hotels decreased 0.2% over the prior year guarter to \$368. Comparable ADR decreased 1.0% over the prior year guarter to \$563 and Comparable Occupancy increased 0.8% over the prior year quarter to 65.4%.
- Adjusted funds from operations (AFFO) was \$0.42 per diluted share for the quarter.
- Net income attributable to common stockholders for the guarter was \$3.5 million or \$0.05 per diluted share.
- Net debt to gross assets was 39.6% at the end of the first quarter.
- Capex invested during the quarter was \$23.3 million.



# **Full Year Highlights**

(1) Effective beginning with the third quarter of 2022 we will no longer include the effect of the Series B Cumulative Convertible Preferred Stock and convertible notes on an "as-converted" basis in AFFO. For comparative purposes, the change has been applied retrospectively.

\$0.42

2024

# Major 2024 Planned Capital Expenditures



### \$85M - \$105M Range in Capital Expenditures Planned in 2024

### **Ritz-Carlton St. Thomas**



Restaurant renovation





Public space renovation



Guestroom renovation (98% complete) & converting fitness center into a parlor

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### **Ritz-Carlton Sarasota**



Spa renovation (90% complete)





LXR conversion (PIP)

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Guestroom renovation & key additions (99% complete)



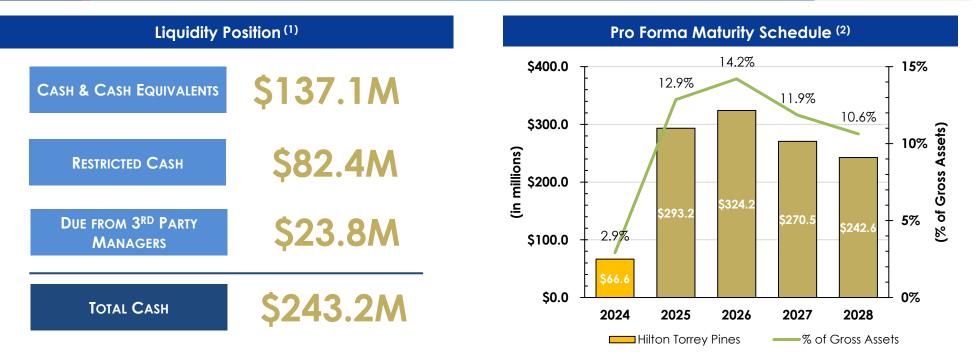
Park Hyatt Beaver Creek

# **Liquidity & Liability Management**

Maintain Liquidity, Manage Maturities and Interest Cost

# Liability Management Strategy









# BHR Positioned Ideally for Outperformance







### **Optimal Portfolio Composition**

### **Recent Results & Developments**

Liquidity & Liability Management





Ritz-Carlton Lake Tahoe

Appendix





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES INDEBTEDNESS BY MATURITY ASSUMING EXTENSION OPTIONS ARE EXERCISED March 31, 2024 (dollars in thousands) (unaudited)

Lender	Hotels	2024	2025	2026	2027	2028	Thereafter	Total
Prudential	Hilton La Jolla Torrey Pines	\$ 66,600	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 66,600
LoanCore	Cameo Beverly Hills Hotel (1)	30,000	—	_	_	—	—	30,000
BAML	See footnote 2	_	293,180	_	_	_		293,180
Apollo	The Ritz-Carlton St. Thomas	_	_	42,500	_	_	_	42,500
BAML	Pier House Resort & Spa	_	_	80,000	_	_	_	80,000
BAML	The Ritz-Carlton Lake Tahoe	_	_	53,413	_	_	_	53,413
Macquarie CAF LLC	The Ritz-Carlton Reserve Dorado Beach	_	_	62,000	_	_	_	62,000
Convertible Senior Notes	N/A	_	_	86,250	_	_	_	86,250
Credit Agricole	Park Hyatt Beaver Creek Resort & Spa	_	_	_	70,500	_	_	70,500
BAML Credit Facility	See footnote 3	_	_	_	200,000	_	_	200,000
Aareal Capital Corporation	Four Seasons Resort Scottsdale	_	_	_	_	136,000	_	136,000
Aareal Capital Corporation	Capital Hilton					106,600		106,600
Principal due in future periods		\$ 96,600	\$293,180	\$324,163	\$270,500	\$242,600	\$ —	\$1,227,043
Scheduled amortization payments remaining		_			4,000	4,000		8,000
Total indebtedness		\$ 96,600	\$293,180	\$324,163	\$274,500	\$246,600	\$ —	\$1,235,043

<sup>(1)</sup> On April 9, 2024, we repaid the Cameo Beverly Hills mortgage loan.

<sup>(2)</sup> This mortgage loan is secured by the Sofitel Chicago Magnificent Mile, The Clancy, Marriott Seattle Waterfront and The Notary Hotel.

<sup>(3)</sup> This credit facility is secured by the Bardessono Hotel & Spa, Hotel Yountville and The Ritz-Carlton Sarasota.



#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES SUMMARY OF INDEBTEDNESS March 31, 2024 (dollars in thousands) (unaudited)

Lender	Hotels	Current Maturity	Final Maturity <sup>(12)</sup>	Interest Rate	Fixed- Rate Debt	Floating- Rate Debt		Total Debt	Comparable TTM Hotel Net Income	Comparable TTM Hotel Net Income Debt Yield	Comparable TTM Hotel EBITDA <sup>(13)</sup>	Comparable TTM Hotel EBITDA Debt Yield
BAML	See footnote	June 2024	June 2025	SOFR (1) + 2.66%	\$ —	\$ 293,180	(3)	5 293,180	\$ 9,070	3.1 %	\$ 38,452	13.1 %
Prudential	Hilton La Jolla Torrey Pines	August 2024	August 2024	9.00%	66,600	_		66,600	12,657	19.0 %	17,188	25.8 %
LoanCore	Cameo Beverly Hills	August 2024	August 2024	SOFR (1) + 3.66%	_	30,000	(4)	30,000	(5,535)	(18.5)%	(190)	(0.6)%
BAML	The Ritz-Carlton Lake Tahoe	January 2025	January 2026	SOFR (1) + 3.60%	_	53,413	(5)	53,413	(7,785)	(14.6)%	4,003	7.5 %
Credit Agricole	Park Hyatt Beaver Creek Resort & Spa	February 2025	February 2027	SOFR (1) + 2.86%	_	70,500	(6)	70,500	774	1.1 %	12,067	17.1 %
Apollo	The Ritz-Carlton St. Thomas	August 2025	August 2026	SOFR (1) + 4.35%	_	42,500	(7)	42,500	11,251	26.5 %	23,738	55.9 %
BAML	Pier House Resort & Spa	September 2025	September 2026	SOFR (1) + 3.60%	_	80,000	(5)	80,000	6,022	7.5 %	14,710	18.4 %
Macquarie CAF LLC	The Ritz-Carlton Reserve Dorado Beach	March 2026	March 2026	SOFR (1) + 4.75%	_	62,000		62,000	15,126	24.4 %	22,925	37.0 %
Convertible Senior Notes	N/A	June 2026	June 2026	4.50%	86,250	_		86,250	N/A	N/A	N/A	N/A
BAML Credit Facility	See footnote	July 2026	July 2027	Base Rate (2) + 1.25% to 2.00% or SOFR (1) + 2.35% to 3.10%	_	200,000	(8)	200,000	16,577	8.3 %	33,420	16.7 %
Aareal Capital Corporation	Four Seasons Resort Scottsdale	December 2026	December 2028	SOFR (1) + 3.75%	_	140,000	(9)	140,000	774	0.6 %	22,652	16.2 %
Aareal Capital Corporation	Capital Hilton	December 2026	December 2028	SOFR (1) + 3.75%	_	110,600	(10	110,600	3,181	2.9 %	15,657	14.2 %
Total					\$152,850	\$ 1,082,193	5	5 1,235,043	\$ 62,112	5.0 %	\$ 204,622	16.6 %
Percentage					12.4 %	87.6 %		100.0 %				
Weighted average interest rate <sup>(11)</sup>					6.46 %	8.04 %		7.84 %				

All indebtedness is non-recourse with the exception of the convertible senior notes and the credit facility.

- <sup>(1)</sup> SOFR rate was 5.33% at March 31, 2024.
- (2) Base Rate, as defined in the secured credit facility agreement, is the greater of (i) the prime rate set by Bank of America, (ii) federal funds rate + 0.50%, (iii) Term SOFR + 1.00%, or (iv) 1.00%.
- (3) This mortgage loan has five one-year extension options subject to satisfaction of certain conditions, of which the fourth was exercised in June 2023. This mortgage loan is secured by the Sofitel Chicago Magnificent Mile, The Clancy, Marriott Seattle Waterfront and The Notary Hotel.
- <sup>(4)</sup> This mortgage loan has a SOFR floor of 1.50%. On April 9, 2024, we repaid the Cameo Beverly Hills mortgage loan.
- <sup>(5)</sup> This mortgage loan has one one-year extension option subject to satisfaction of certain conditions.
- (6) This mortgage loan has three one-year extension options subject to satisfaction of certain conditions, of which the first was exercised in February 2024.
- (7) This mortgage loan has one one-year extension option, subject to satisfaction of certain conditions. This amended mortgage loan has a SOFR floor of 4.00%.
- (8) This credit facility has one one-year extension option subject to satisfaction of certain conditions. This credit facility is secured by the Bardessono Hotel & Spa, Hotel Yountville and The Ritz-Carlton Sarasota.
- (9) This mortgage loan has two one-year extension options subject to satisfaction of certain conditions. This mortgage loan has a SOFR floor of 1.00%.
- (10) This mortgage loan has two one-year extension options subject to satisfaction of certain conditions. This mortgage loan has a SOFR floor of 2.00%.
- (11) The weighted average interest rates are adjusted for in-the-money interest rate caps.
- (12) The final maturity date assumes all available extension options will be exercised.
- <sup>(13)</sup> See Exhibit 1 for reconciliation of net income (loss) to hotel EBITDA.



	2	2024		2023	2023	2023	M	arch 31, 2024
	1st (	Quarter	4t	th Quarter	3rd Quarter	2nd Quarter		ТТМ
Net income (loss)	\$	36,238	\$	6,943	\$ 788	\$ 18,143	\$	62,112
Non-property adjustments				249	203	(12)		440
Interest income		(333)		(315)	(316)	(259)		(1,223)
Interest expense		10,001		9,250	9,557	11,425		40,233
Amortization of loan costs		552		622	556	562		2,292
Depreciation and amortization		25,420		25,481	22,703	22,567		96,171
Income tax expense (benefit)		666		1,587	13	507		2,773
Non-hotel EBITDA ownership expense		(1,565)		1,299	1,363	727		1,824
Hotel EBITDA including amounts attributable to noncontrolling interest		70,979		45,116	34,867	53,660		204,622
Non-comparable adjustments								
Comparable hotel EBITDA	\$	70,979	\$	45,116	\$ 34,867	\$ 53,660	\$	204,622



									Three Montl	is Ended Mai	rch 31, 2024								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (19)	\$ 2,703	\$ (2,745)	\$ (1,220)	\$ 3,037	\$ (466)	\$ 7,144	\$ (1,325)	\$ 443	\$ 9,243	\$ 533	\$ (838)	\$ 8,733	\$ (1,806)	\$ 7,816	\$ 5,005	\$ 36,238	\$ (20,756)	\$ 15,482
Non-property adjustments	—	—	—	—	_	_	_	—	_	—	_	_	_	—	_	—	_	_	_
Interest income	(38)	(100)	—	—	_	_	—	(17)	(50)	(94)	71	(29)	(13)	—	—	(63)	(333)	333	—
Interest expense	_	_	_	_	1,774	_	1,461	_	_	165	1,207	20	1,030	695	434	3,215	10,001	15,179	25,180
Amortization of loan cost	—	—	—	—	113	_	69	—	—	—	37	—	—	46	61	226	552	759	1,311
Depreciation and amortization	4,137	1,090	1,123	607	517	418	1,199	1,696	2,212	1,696	1,923	1,750	2,227	594	1,710	2,521	25,420	—	25,420
Income tax expense (benefit)	46	64	—	—	_	_	—	5	—	—	—	_	302	—	249	—	666	786	1,452
Non-hotel EBITDA ownership expense	2	14	6	174	16	25	2	47	56	(47)	259	(8)	(2,168)	48	4	5	(1,565)	1,565	_
Hotel EBITDA including amounts attributable to noncontrolling interest	4,128	3,771	(1,616)	(439)	5,457	(23)	9,875	406	2,661	10,963	4,030	895	10,111	(423)	10,274	10,909	70,979	(2,134)	68,845
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(1,032)	(943)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,975)	1,975	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	49	49
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_		_	_	_	_	_	_	_		(57)	(57)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 3,096	\$ 2,828	\$ (1,616)	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	\$ 406	\$ 2,661	\$ 10,963	\$ 4,030	\$ 895	\$ 10,111	\$ (423)	\$ 10,274	\$ 10,909	\$ 69,004	\$ (167)	\$ 68,837
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 4,128	\$ 3,771	\$ (1,616)	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	\$ 406	\$ 2,661	\$ 10,963	\$ 4,030	\$ 895	\$ 10,111	\$ (423)	\$ 10,274	\$ 10,909	\$ 70,979		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 3,771	\$ (1,616)	s —	\$ 5,457	\$ (23)	\$ 9,875	\$ 406	\$ 2,661	s —	\$ 4,030	\$ 895	\$ 10,111	\$ (423)	\$ 10,274	\$ 10,909	\$ 56,327		
Non-comparable adjustments	_	_	_	_	_	_	_		_	_	_	_	_			_	_		
Comparable hotel EBITDA	\$ —	\$ 3,771	\$ (1,616)	s —	\$ 5,457	\$ (23)	\$ 9,875	\$ 406	\$ 2,661	s —	\$ 4,030	\$ 895	\$ 10,111	\$ (423)	\$ 10,274	\$ 10,909	\$ 56,327		
<b>RESORT PROPERTIES:</b>																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 3,771	s —	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	s —	s —	\$ 10,963	\$ 4,030	s —	\$ 10,111	s —	\$ 10,274	\$ 10,909	\$ 64,928		
Non-comparable adjustments																			
Comparable hotel EBITDA	s —	\$ 3,771	\$ —	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	\$	\$	\$ 10,963	\$ 4,030	\$ _	\$ 10,111	\$ —	\$ 10,274	\$ 10,909	\$ 64,928		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 4,128	s —	\$ (1,616)	s —	s —	s —	\$ _	\$ 406	\$ 2,661	s —	s —	\$ 895	s —	\$ (423)	s —	s —	\$ 6,051		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 4,128	\$ —	\$ (1,616)	\$ _	\$ _	\$ _	\$ _	\$ 406	\$ 2,661	\$ _	\$ _	\$ 895	\$ _	\$ (423)	<u>s                                    </u>	s —	\$ 6,051		



											Т	hree Months	Ended Dece	mber 31, 2023	3								
	H Was	pital ilton hington ).C.	Hilton L Jolla Torrey Pines		Sofitel Chicago Iagnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hya Beaver Creek Resort & Spa	t The l	Notary otel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	C F I	'he Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$	(108)	\$ 2,9	4 \$	278	\$ 505	\$ 1,248	\$ 621	\$ (1,11	3) \$	1,665	\$ (704)	\$ 3,108	\$ (4,634)	\$ (671)	\$ (409)	\$ (1,862)	\$	3,920	\$ 2,185	\$ 6,943	\$ (28,426)	\$ (21,483)
Non-property adjustments		—	-	_	_	_	_	_	-	_	—	—	_	249	—	—	_		_	_	249	(249)	—
Interest income		(40)	(9	95)	9	_	—	_	-	_	(16)	(48)	(83)	57	(27)	(13)	_		_	(59)	(315)	315	—
Interest expense		—	-	_	_	_	1,462	_	1,47	6	—	_	165	1,139	20	1,018	703		_	3,267	9,250	14,135	23,385
Amortization of loan cost		—	-	_	_	_	81	4	20	6	—	_	_	65	_	—	45		_	221	622	433	1,055
Depreciation and amortization		2,751	1,05	3	1,195	580	561	423	1,25	8	2,034	2,392	1,924	1,660	2,555	2,274	659		1,679	2,483	25,481	_	25,481
Income tax expense (benefit)		10	4	5	_	_	_	_	-	_	(4)	_	_	_	_	1,365	_		171	_	1,587	38	1,625
Non-hotel EBITDA ownership expense		161	38	37	39	125	11	23		4	9	57	18	235	22	9	181		12	6	1,299	(1,299)	_
Hotel EBITDA including amounts attributable to noncontrolling interest		2,774	4,30	)4	1,521	1,210	3,363	1,071	1,83	1	3,688	1,697	5,132	(1,229)	1,899	4,244	(274)	,	5,782	8,103	45,116	(15,053)	30,063
Less: EBITDA adjustments attributable to consolidated noncontrolling interest		(693)	(1,0)	76)	_	_	_	_	-	_	_	_	_	_	_	_	_		_	_	(1,769)	1,769	_
Equity in earnings (loss) of unconsolidated entities		_		_	_	_	_	_	-	_	_	_	_	_	_	_	_		_	_	_	45	45
Company's portion of EBITDA of OpenKey		_			_	_		_	-	_	_		_		_	_			_			(54)	(54)
Hotel EBITDA attributable to the Company and OP unitholders	\$	2,081	\$ 3,22	8 \$	1,521	\$ 1,210	\$ 3,363	\$ 1,071	\$ 1,83	1 \$	3,688	\$ 1,697	\$ 5,132	\$ (1,229)	\$ 1,899	\$ 4,244	\$ (274)	\$	5,782	\$ 8,103	\$ 43,347	\$ (13,293)	\$ 30,054
Non-comparable adjustments		_	-		_	_	_	_	-	_	—	_	_	_	_	_	_		_	_	_		
Comparable hotel EBITDA	\$	2,774	\$ 4,30	)4 \$	1,521	\$ 1,210	\$ 3,363	\$ 1,071	\$ 1,83	1 \$	3,688	\$ 1,697	\$ 5,132	\$ (1,229)	\$ 1,899	\$ 4,244	\$ (274)	\$	5,782	\$ 8,103	\$ 45,116		
ALL HOTELS NOT UNDER RENOVATION:																							
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 4,30	)4 \$	1,521	\$ 1,210	\$ 3,363	\$ 1,071	\$ 1,83	1 \$	3,688	\$ 1,697	s —	s —	\$ 1,899	\$ 4,244	\$ (274)	) <b>S</b>	5,782	\$ 8,103	\$ 38,439		
Non-comparable adjustments		_			_	_		_	-	_	_	_	_	_			_		_		_		
Comparable hotel EBITDA	\$	_	\$ 4,30	)4 \$	1,521	\$ 1,210	\$ 3,363	\$ 1,071	\$ 1,83	1 \$	3,688	\$ 1,697	\$ —	s —	\$ 1,899	\$ 4,244	\$ (274)	\$	5,782	\$ 8,103	\$ 38,439		
<b>RESORT PROPERTIES:</b>																							
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 4,30	)4 \$	_	\$ 1,210	\$ 3,363	\$ 1,071	\$ 1,83	1 \$	_	s —	\$ 5,132	\$ (1,229)	s —	\$ 4,244	s —	\$	5,782	\$ 8,103	\$ 33,811		
Non-comparable adjustments		_	-	_	_	_	_	_	-	_	_	_	_	_	_	_	_		_	_	_		
Comparable hotel EBITDA URBAN PROPERTIES:	\$	_	\$ 4,30	94 \$	—	\$ 1,210	\$ 3,363	\$ 1,071	\$ 1,83	1 \$	_	\$ —	\$ 5,132	\$ (1,229)	\$ —	\$ 4,244	\$ —	\$	5,782	\$ 8,103	\$ 33,811		
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	2,774	\$ -	- \$	1,521	s —	s —	s —	s -	- \$	3,688	\$ 1,697	s —	s —	\$ 1,899	s —	\$ (274)	5	_	s —	\$ 11,305		
Non-comparable adjustments		_		_	_	_	_	_	-	_	_	_	_	_	_	_	_		_	_	_		
Comparable hotel EBITDA	\$	2,774	\$ -	- \$	1,521	\$ _	s —	\$ —	s -	- \$	3,688	\$ 1,697	\$ _	\$	\$ 1,899	\$	\$ (274)	\$	_	\$ —	\$ 11,305		



									Т	hree Months	Ended Septe	mber 30, 202	3							
	Capit Hilto Washin D.C.	n	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (	616)	\$ 3,935	\$ 2,147	\$ 1,463	\$ 28	\$ 1,234	\$ (1,255)	\$ 376	\$ 356	\$ (1,281)	\$ (1,234)	\$ 4,044	\$ (659)	\$ (1,272)	\$ (570)	\$ (5,908)	<b>\$</b> 788	\$ (23,399)	\$ (22,611)
Non-property adjustments		—	_	_	_	_	_	_	_	_	_	—	_	_	(292)	_	495	203	(203)	—
Interest income		(68)	(94)	(3)	_	_	—	—	(12)	(42)	(56)	44	(22)	(12)	—	—	(51)	(316)	316	—
Interest expense		_	_	_	267	1,447	380	1,463	_	_	965	1,008	20	1,010	696	_	2,301	9,557	12,868	22,425
Amortization of loan cost		—	_	—	_	81	12	203	_	—	—	40	—	9	44	—	167	556	325	881
Depreciation and amortization	2,	484	1,052	1,121	566	549	421	1,140	1,962	2,403	1,482	1,236	1,536	2,139	528	1,656	2,428	22,703	_	22,703
Income tax expense (benefit)		(35)	67	_	_	_	_	_	5	_	_	_	_	28	_	(52)	_	13	(1,203)	(1,190)
Non-hotel EBITDA ownership expense		648	23	(21)	197	10	59	_	18	17	13	223	14	20	155	9	(22)	1,363	(1,363)	_
Hotel EBITDA including amounts attributable to noncontrolling interest	2,	413	4,983	3,244	2,493	2,115	2,106	1,551	2,349	2,734	1,123	1,317	5,592	2,535	(141)	1,043	(590)	34,867	(12,659)	22,208
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(	603)	(1,246)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,849)	1,849	_
Equity in earnings (loss) of unconsolidated entities		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	60	60
Company's portion of EBITDA of OpenKey		_	_		_	_	_		_							_			(63)	(63)
Hotel EBITDA attributable to the Company and OP unitholders	<b>\$</b> 1,	810	\$ 3,737	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ 1,123	\$ 1,317	\$ 5,592	\$ 2,535	\$ (141)	\$ 1,043	\$ (590)	\$ 33,018	\$ (10,813)	\$ 22,205
Non-comparable adjustments		—	—		_	_	_	—	_	_	_		_		_	_	—	_		
Comparable hotel EBITDA	\$2,	413	\$ 4,983	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ 1,123	\$ 1,317	\$ 5,592	\$ 2,535	\$ (141)	\$ 1,043	\$ (590)	\$ 34,867		
ALL HOTELS NOT UNDER RENOVATION:																				
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 4,983	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	s —	s —	\$ 5,592	\$ 2,535	\$ (141)	\$ 1,043	\$ (590)	\$ 30,014		
Non-comparable adjustments		—	_			_							_			_				
Comparable hotel EBITDA	\$	_	\$ 4,983	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ —	\$ _	\$ 5,592	\$ 2,535	\$ (141)	\$ 1,043	\$ (590)	\$ 30,014		
RESORT PROPERTIES:						-														
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 4,983	s —	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	s —	s —	\$ 1,123	\$ 1,317	s —	\$ 2,535	s —	\$ 1,043	\$ (590)	\$ 18,676		
Non-comparable adjustments		_	_																	
Comparable hotel EBITDA	\$	_	\$ 4,983	\$ —	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ —	\$ —	\$ 1,123	\$ 1,317	s —	\$ 2,535	\$ —	\$ 1,043	\$ (590)	\$ 18,676		
URBAN PROPERTIES:																				
Hotel EBITDA including amounts attributable to noncontrolling interest	<b>\$</b> 2,	413	s —	\$ 3,244	s —	s —	s —	s —	\$ 2,349	\$ 2,734	\$ —	s —	\$ 5,592	s —	\$ (141)	s —	s —	\$ 16,191		
Non-comparable adjustments		_	_	_	_	_	_	_		_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$2,	413	\$ _	\$ 3,244	\$ —	\$	s —	s —	\$ 2,349	\$ 2,734	\$ _	\$ _	\$ 5,592	\$	\$ (141)	\$ —	<u>s                                    </u>	\$ 16,191		



Three Months Ended June 30, 2023

	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 3,924	\$ 3,105	\$ 1,890	\$ 764	\$ 1,709	\$ 13	\$ (4,002)	\$ 1,388	\$ 37	\$ 2,593	\$ (2,450)	\$ 2,729	\$ 3,586	\$ (595)	\$ 3,960	\$ (508)	\$ 18,143	\$ (21,281)	\$ (3,138)
Non-property adjustments	_	—	_	_	_	_	_	_	_	_	(12)	_	—	—	_	-	(12)	12	_
Interest income	(64)	(84)	(6)	—	—	_	_	(8)	(28)	(54)	27	(15)	(10)	—	_	(17)	(259)	259	—
Interest expense	_	_	_	772	1,378	981	1,399	_	_	2,075	961	20	963	667	_	2,209	11,425	11,490	22,915
Amortization of loan cost	—	—	_	—	80	8	201	—	—	—	39	—	27	44	—	163	562	123	685
Depreciation and amortization	2,438	1,044	1,146	588	587	406	1,118	2,035	2,445	1,444	1,117	1,536	2,123	515	1,637	2,388	22,567	_	22,567
Income tax expense (benefit)	125	49	—	—	—	—	—	4	—	—	—	—	133	—	196	—	507	(582)	(75)
Non-hotel EBITDA ownership expense	(81)	16	3	120	21	12	94	167	(4)	62	203	43	26	17	33	(5)	727	(727)	
Hotel EBITDA including amounts attributable to noncontrolling interest	6,342	4,130	3,033	2,244	3,775	1,420	(1,190)	3,586	2,450	6,120	(115)	4,313	6,848	648	5,826	4,230	53,660	(10,706)	42,954
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(1,586)	(1,033)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(2,619)	2,619	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	75	75
Company's portion of EBITDA of OpenKey			_		_	_	_	_	_	_					_			(80)	(80)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 4,756	\$ 3,097	\$ 3,033	\$ 2,244	\$ 3,775	\$ 1,420	\$ (1,190)	\$ 3,586	\$ 2,450	\$ 6,120	\$ (115)	\$ 4,313	\$ 6,848	\$ 648	\$ 5,826	\$ 4,230	\$ 51,041	\$ (8,092)	\$ 42,949
Non-comparable adjustments			_			_									_	_			
Comparable hotel EBITDA	\$ 6,342	\$ 4,130	\$ 3,033	\$ 2,244	\$ 3,775	\$ 1,420	\$ (1,190)	\$ 3,586	\$ 2,450	\$ 6,120	\$ (115)	\$ 4,313	\$ 6,848	\$ 648	\$ 5,826	\$ 4,230	\$ 53,660		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 4,130	\$ 3,033	\$ 2,244	\$ 3,775	\$ 1,420	\$ (1,190)	\$ 3,586	\$ 2,450	s —	\$ (115)	\$ 4,313	\$ 6,848	\$ 648	\$ 5,826	\$ 4,230	\$ 41,198		
Non-comparable adjustments																_			
Comparable hotel EBITDA	\$ _	\$ 4,130	\$ 3,033	\$ 2,244	\$ 3,775	\$ 1,420	\$ (1,190)	\$ 3,586	\$ 2,450	<u>\$                                    </u>	\$ (115)	\$ 4,313	\$ 6,848	\$ 648	\$ 5,826	\$ 4,230	\$ 41,198		
<b>RESORT PROPERTIES:</b>																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 4,130	\$ —	\$ 2,244	\$ 3,775	\$ 1,420	\$ (1,190)	s —	s —	\$ 6,120	\$ (115)	s —	\$ 6,848	s —	\$ 5,826	\$ 4,230	\$ 33,288		
Non-comparable adjustments											_	_	_		_	_			
Comparable hotel EBITDA	\$ _	\$ 4,130	\$ —	\$ 2,244	\$ 3,775	\$ 1,420	\$ (1,190)	\$ _	\$ _	\$ 6,120	\$ (115)	\$ _	\$ 6,848	\$ _	\$ 5,826	\$ 4,230	\$ 33,288		
<b>URBAN PROPERTIES:</b>																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 6,342	s —	\$ 3,033	s —	s —	s —	\$ —	\$ 3,586	\$ 2,450	s —	s —	\$ 4,313	s —	\$ 648	s —	s —	\$ 20,372		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 6,342	\$ _	\$ 3,033	\$ _	\$ _	\$ —	\$ —	\$ 3,586	\$ 2,450	\$ —	\$ -	\$ 4,313	\$ _	\$ 648	\$ —	\$ —	\$ 20,372		



													Three	e Month	s Ended Ma	rch 31, 2023											
	Capi Hilto Washin D.C	on gton	Hiltor Jol Tor Pin	la rey	Sofitel Chicago Magnificen Mile	Ba t F	ardessono Iotel and Spa	Pier House Resort & Spa	Hotel Yountville	1	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The C	Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marr Seat Water	ttle	The Ritz- Carlton St. Thomas	В	Mr. C everly Is Hotel	Ca Re Do	e Ritz- arlton sserve orado each	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 1	,734	\$ 2	,882	\$ (923	3) \$	(1,304)	\$ 3,814	\$ (99	7) \$	7,458	\$ (1,358	) \$	(151)	\$ 6,751	\$ 3,628	\$	(631)	\$ 5,804	\$	(493)	\$	6,170	\$ 5,369	\$ 37,753	\$ (21,149)	\$ 16,604
Non-property adjustments		_		—	-	-	_	_	-	-	_	_		—	_	12		—	_		—		_	_	12	(12)	_
Interest income		(65)		(73)	_	-	_	_	-	-	_	(5	)	(19)	(42)	_		(9)	(9)	)	_		—	(13)	(235)	235	—
Interest expense		_		—	-	-	717	1,268	90	2	1,301	_		—	1,891	894		20	901		622		281	2,269	11,066	11,045	22,111
Amortization of loan cost		—		—	_	-	—	79	-	-	199	_		_	95	39		—	27		43		—	160	642	120	762
Depreciation and amortization	2	,186	1	,027	1,235	5	594	593	39	3	1,108	2,031		2,545	1,305	1,230	1	,625	2,136		549		1,637	2,327	22,521	_	22,521
Income tax expense (benefit)		26		12	_	-	_	_	-	-	_	5		_	_	_		_	136		_		161	_	340	1,989	2,329
Non-hotel EBITDA ownership expense		17		24	73	3	113	4	2	0	15	21		20	6	306		7	6		33		24	8	697	(697)	
Hotel EBITDA including amounts attributable to noncontrolling interest	3	,898	3	,872	385	5	120	5,758	31	8	10,081	694		2,395	10,006	6,109	1	,012	9,001		754	_	8,273	10,120	72,796	(8,469)	64,327
Less: EBITDA adjustments attributable to consolidated noncontrolling interest		(975)		(968)	_	_	_	_	_	_	_	_		_	_	_		_	_		_		_	_	(1,943)	1,943	_
Equity in earnings (loss) of unconsolidated entities		_		_	_	-	_	_	_	_	_	_		_	_	_		_	_		_		_	_	_	73	73
Company's portion of EBITDA of OpenKey		_		_	_	-	_			-	_	_		_	_	_		_	_		_		_	_	_	(77)	(77)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 2	,923	\$ 2	,904	\$ 385	5 \$	120	\$ 5,758	\$ 31	8 \$	10,081	\$ 694	\$	2,395	\$ 10,006	\$ 6,109	\$ 1	,012	\$ 9,001	\$	754	\$	8,273	\$ 10,120	\$ 70,853	\$ (6,530)	\$ 64,323
Non-comparable adjustments		_		—	_	-	_	_	-	-	_	_		—	_	_		—	_		_		_	_			
Comparable hotel EBITDA	\$ 3	,898	\$ 3	,872	\$ 385	5 \$	120	\$ 5,758	\$ 31	8 \$	10,081	\$ 694	\$	2,395	\$ 10,006	\$ 6,109	\$ 1	,012	\$ 9,001	\$	754	\$	8,273	\$ 10,120	\$ 72,796		
<b>RESORT PROPERTIES:</b>																											
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 3	,872	s –	- \$	120	\$ 5,758	\$ 31	8\$	10,081	s —	\$	_	\$ 10,006	\$ 6,109	\$	_	\$ 9,001	\$	_	\$	8,273	\$ 10,120	\$ 63,658		
Non-comparable adjustments		_		_	_	-	_	_	_	_	_			_	_	_		_	_		_		_	_	_		
Comparable hotel EBITDA	\$	_	\$ 3	,872	\$ -	- \$	120	\$ 5,758	\$ 31	8 \$	10,081	\$	\$	_	\$ 10,006	\$ 6,109	\$	_	\$ 9,001	\$	_	\$	8,273	\$ 10,120	\$ 63,658		
URBAN PROPERTIES:		_		_									_									_					
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 3	,898	\$	_	\$ 385	5 S	_	s —	s –	- \$	_	\$ 694	\$	2,395	\$ —	s —	<b>\$</b> 1	,012	s —	\$	754	s	_	s —	\$ 9,138		
Non-comparable adjustments		_		_	_		_	_	_	-	_	_		_	_	_		_	_		_		_	_	_		
Comparable hotel EBITDA	\$ 3	,898	\$	_	\$ 385	5 \$		s —	<u>s</u> –	- \$	_	\$ 694	\$	2,395	\$ —	\$ _	\$ 1	,012	s —	\$	754	\$	_	s —	\$ 9,138		



(unaudited)

									Year End	ed December	31, 2023								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 4,934	\$ 12,836	\$ 3,392	\$ 1,428	\$ 6,799	\$ 871	\$ 1,088	\$ 2,071	\$ (462)	\$ 11,171	\$ (4,690)	\$ 5,471	\$ 8,322	\$ (4,222)	\$ 13,480	\$ 1,138	\$ 63,627	\$ (94,255)	\$ (30,628)
Non-property adjustments	_	_	_	_	_	_	_	_	_	_	249	_	_	(292)	_	495	452	(452)	_
Interest income	(237)	(346)	—	—	_	_	_	(41)	(137)	(235)	128	(73)	(44)	_	_	(140)	(1,125)	1,125	—
Interest expense	—	—	—	1,756	5,555	2,263	5,639	_	—	5,096	4,002	80	3,892	2,688	281	10,046	41,298	49,538	90,836
Amortization of loan cost	—	_	—	—	321	24	809	_	—	95	183	—	63	176	—	711	2,382	1,001	3,383
Depreciation and amortization	9,859	4,176	4,697	2,328	2,290	1,643	4,624	8,062	9,785	6,155	5,243	7,252	8,672	2,251	6,609	9,626	93,272	_	93,272
Income tax expense (benefit)	126	173	—	—	-	_	-	10	—	—	—	-	1,662	-	476	—	2,447	242	2,689
Non-hotel EBITDA ownership expense	745	450	94	555	46	114	113	215	90	99	967	86	61	386	78	(13)	4,086	(4,086)	
Hotel EBITDA including amounts attributable to noncontrolling interest	15,427	17,289	8,183	6,067	15,011	4,915	12,273	10,317	9,276	22,381	6,082	12,816	22,628	987	20,924	21,863	206,439	(46,887)	159,552
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(3,857)	(4,322)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(8,179)	8,179	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	253	253
Company's portion of EBITDA of OpenKey						_		_		_		_		_	_		_	(274)	(274)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 11,570	\$ 12,967	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	\$ 22,381	\$ 6,082	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 198,260	\$ (38,729)	\$ 159,531
Non-comparable adjustments	_	_			_	_	_	_			_	_	_		_	_			
Comparable hotel EBITDA	\$ 15,427	\$ 17,289	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	\$ 22,381	\$ 6,082	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 206,439		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 17,289	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	s —	s —	\$ 12,816	\$ 22,628	<b>\$</b> 987	\$ 20,924	\$ 21,863	\$ 162,549		
Non-comparable adjustments												_				_			
Comparable hotel EBITDA	<u>s                                    </u>	\$ 17,289	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	<u>\$                                    </u>	\$ _	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 162,549		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 17,289	s —	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	s —	s —	\$ 22,381	\$ 6,082	s —	\$ 22,628	s —	\$ 20,924	\$ 21,863	\$ 149,433		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	s —	\$ 17,289	s —	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	s —	s —	\$ 22,381	\$ 6,082	s —	\$ 22,628	s —	\$ 20,924	\$ 21,863	\$ 149,433		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 15,427	s —	\$ 8,183	s —	s —	s —	s —	\$ 10,317	\$ 9,276	s —	s —	\$ 12,816	s —	\$ 987	s —	s —	\$ 57,006		
Non-comparable adjustments							_												
Comparable hotel EBITDA	\$ 15,427	s —	\$ 8,183	s —	\$	\$ _	\$ _	\$ 10,317	\$ 9,276	\$	\$ -	\$ 12,816	\$ -	<b>\$</b> 987	\$ —	s —	\$ 57,006		

NOTES:

(1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2023, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period.

(2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.

(3) Excluded hotels under renovation:

Capital Hilton Washington D.C., Ritz-Carlton Sarasota, Ritz-Carlton Lake Tahoe.



#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA

(in thousands)

(unaudited)

Year Ended I	December	31,	2023
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	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Scattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Scasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 1,125	\$ 13,162	\$ 2,226	\$ 4,488	\$ 12,377	\$ 2,547	\$ 5,668	\$ (505)	\$ (2,872)	\$ 17,641	\$ 5,020	\$ 3,790	\$ 18,920	\$ (1,390)	\$ 7,583	\$ 933	\$ 90,713	\$(71,365)	\$ 19,348
Non-property adjustments	-	-	-	-	-	-	76	(16)	-	-	-	-	(40)	-	-	-	20	(20)	-
Interest income	(55)	(73)	-	-	-	-	-	(5)	(24)	(52)	-	(12)	(8)	-	-	(4)	(233)	233	-
Interest expense	_	_	_	1,674	2,802	2,165	3,228	-	—	4,919	2,017	26	2,557	1,822	1,747	-	22,957	26,753	49,710
Amortization of loan cost	_	—	—	135	307	102	713	_	—	370	150	—	43	167	—	—	1,987	469	2,456
Depreciation and amortization	7,420	4,118	5,975	2,371	2,611	2,046	3,932	8,028	11,226	5,326	3,234	5,406	8,072	2,452	5,124	781	78,122	_	78,122
Income tax expense (benefit)	_	_	_	_	_	_	_	19	_	_	_	_	415	_	333	_	767	3,276	4,043
Non-hotel EBITDA ownership expense	1,684	121	87	459	18	98	3	152	24	2,173	962	7	179	106	100	(1)	6,172	(6,172)	_
Hotel EBITDA including amounts attributable to noncontrolling interest	10,174	17,328	8,288	9,127	18,115	6,958	13,620	7,673	8,354	30,377	11,383	9,217	30,138	3,157	14,887	1,709	200,505	(46,826)	153,679
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(2,543)	(4,333)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(6,876)	6,876	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	328	328
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(334)	(334)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 7,631	\$ 12,995	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	\$ 9,217	\$ 30,138	\$ 3,157	\$ 14,887	\$ 1,709	\$ 193,629	\$(39,956)	\$ 153,673
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	\$ 9,217	\$ 30,137	\$ 3,157	\$ 18,521	\$ 19,497	\$221,926		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	s —	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	s —	\$ 30,138	\$ 3,157	\$ 14,887	\$ 1,709	\$ 177,668		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	s —	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	s —	\$ 30,137	\$ 3,157	\$ 18,521	\$ 19,497	\$ 199,089		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 17,328	s —	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	s –	s —	\$ 30,377	\$ 11,383	s —	\$ 30,138	s —	\$ 14,887	\$ 1,709	\$153,642		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	s –	\$ 17,328	s –	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	s –	s —	\$ 30,377	\$ 11,383	s —	\$ 30,137	s —	\$ 18,521	\$ 19,497	\$175,063		
URBAN PROPERTIES:				-							-								
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 10,174	s –	\$ 8,288	s —	s —	s —	s –	\$ 7,673	\$ 8,354	s —	s –	\$ 9,217	s –	\$ 3,157	s —	s —	\$ 46,863		
Non-comparable adjustments					_		_		_			_			_		_		
Comparable hotel EBITDA	\$ 10,174	s —	\$ 8,288	s –	s —	s —	\$ _	\$ 7,673	\$ 8,354	s —	s —	\$ 9,217	s —	\$ 3,157	s —	s –	\$ 46,863		

NOTES:

(1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2022, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period and adjustments to match the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with our hotel properties.

(2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.

(3) Excluded hotels under renovation:

Marriott Seattle Waterfront; Park Hyatt Beaver Creek

### Reconciliation of Net Income (Loss) to Comparable Hotel EBITDA



#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA

(in thousands)

									Year End	ed Decemb	er 31, 2021								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (11,082)	\$ 1,915	\$ (10,181)	\$ 5,053	\$ 13,411	\$ 2,310	\$ 4,005	\$ (6,261)	\$(15,467)	\$ 15,342	\$ 2,793	\$ (293)	\$ 17,453	\$ (1,630)	s –	s –	\$ 17,368	\$(50,279)	\$(32,911)
Non-property adjustments	—	_	-	(117)	(96)	—	—	-	—	1	1	—	(671)	936	—	—	54	(54)	—
Interest income	—	_	-	—	-	-	-	-	(3)	(22)	—	(12)	(2)	-	—	-	(39)	39	—
Interest expense	-	-	-	1,039	1,606	1,303	2,075	-	-	3,518	1,205	54	2,134	644	-	-	13,578	15,117	28,695
Amortization of loan cost	—	—	—	162	294	180	14	—	—	352	144	—	68	66	—	—	1,280	926	2,206
Depreciation and amortization	7,448	4,293	6.582	2.581	2,883	2,572	3,526	8,333	13,258	6,347	2,931	3,965	8,071	972	_	_	73,762	_	73,762
Income tax expense (benefit)		(43)					_	(7)	_			_	101	_	_	_	51	1,273	1,324
Non-hotel EBITDA ownership expense	292	70	39	490	(59)	68	(11)	(141)	(5)	125	761	(157)	396	64	_	_	1,932	(1,932)	_
Hotel EBITDA including amounts attributable to noncontrolling interest	(3,342)	6,235	(3,560)	9,208	18,039	6,433	9,609	1,924	(2,217)	25,663	7,835	3,557	27,550	1,052	_	_	107,986	(34,910)	73,076
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	839	(1,562)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(723)	723	_
Equity in earnings (loss) of unconsolidated entities	_	(1,502)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(125)	252	252
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(250)	(250)
Hotel EBITDA attributable to the Company and OP unitholders	\$ (2,503)	\$ 4,673	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	\$ 3,557	\$ 27,550	\$ 1,052	s —	s —	\$107,263	\$(34,185)	\$ 73,078
Non-comparable adjustments		_	_		_	_	_	_	_	_	_	_	_	1,228	16,838	16,402	34,468		
Comparable hotel EBITDA	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	\$ 3,557	\$ 27,550	\$ 2,280	\$ 16,838	\$ 16,402	\$142,454		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	s —	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	s —	\$ 27,550	\$ 1,052	s —	s —	\$ 94,820		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	1,228	16,838	16,402	34,468		
Comparable hotel EBITDA	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	s —	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	s —	\$ 27,550	\$ 2,280	\$ 16,838	\$ 16,402	\$129,288		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s —	\$ 6,235	s —	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	s —	s —	\$ 25,663	\$ 7,835	s —	\$ 27,550	s —	s —	s —	\$ 110,572		
Non-comparable adjustments			_	_	_	_	_	_	_		_	_	_	_	16,838	16,402	33,240		
Comparable hotel EBITDA	\$ _	\$ 6,235	s –	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$	s –	\$ 25,663	\$ 7,835	s –	\$ 27,550	s —	\$ 16,838	\$ 16,402	\$143,812		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ (3,342)	s —	\$ (3,560)	s —	s —	s –	s —	\$ 1,924	\$ (2,217)	s —	s —	\$ 3,557	s —	\$ 1,052	s —	s —	\$ (2,586)		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	1,228	_	_	1,228		
Comparable hotel EBITDA	\$ (3,342)	s —	\$ (3,560)	s —	s —	s —	s —	\$ 1,924	\$ (2,217)	s —	s —	\$ 3,557	\$	\$ 2,280	s —	s —	\$ (1,358)		

NOTES:

(1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2022, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period and adjustments to match the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with our hotel properties.

(2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.

(3) Excluded hotels under renovation:

Marriott Seattle Waterfront; Park Hyatt Beaver Creek



	Decem	ber 31, 2020
		ТТМ
Net income (loss)	\$	(71,718)
Non-property adjustments		(9,336)
Interest income		(100)
Interest expense		16,732
Amortization of loan cost		1,167
Depreciation and amortization		73,371
Income tax expense (benefit)		(797)
Non-hotel EBITDA ownership expense		4,118
Hotel EBITDA including amounts attributable to concontrolling interest		13,437
Non-comparable adjustments		433
Comparable hotel EBITDA	\$	13,870

### Reconciliation of Net Income (Loss) to Comparable Hotel EBITDA



#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA (in thousands) (unaudited)

December 31, 2019 TTM Net income (loss) \$ 70,844 Non-property adjustments (24, 888)Interest income (287) 19,860 Interest expense 1,092 Amortization of loan cost Depreciation and amortization 70,301 Income tax expense (benefit) 286 Non-hotel EBITDA ownership expense 4,999 142,207 Hotel EBITDA including amounts attributable to concontrolling interest Non-comparable adjustments 832 Comparable hotel EBITDA \$ 143,039

Note: As reported, used in Comparable Hotel EBITDA Slide 17

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December 31, 2013

ТТМ
\$ (17,928)
33,691
(22)
30,524
658
27,691
2,343
950
\$ 77,907
\$



	2023	2023	2023	2024	March 31, 2024
	2nd Quarter	3rd Quarter	4th Quarter	1st Quarter	TTM
Net Income (loss)	\$ (3,138)	\$ (22,611)	\$ (21,483)	\$ 15,482	\$ (31,750)
Interest expense and amortization of loan costs	23,600	23,306	24,440	26,491	97,837
Depreciation and amortization	22,567	22,703	25,481	25,420	96,171
Income tax expense (benefit)	(75)	(1,190)	1,625	1,452	1,812
Equity in (earnings) loss of unconsolidated entity	75	60	45	49	229
Company's portion of EBITDA of OpenKey	(80)	(63)	(54)	(57)	(254)
EBITDA and EBITDAre	42,949	22,205	30,054	68,837	164,045
Amortization of favorable (unfavorable) contract assets (liabilities)	118	119	118	119	474
Transaction and conversion costs	1,056	978	1,332	(5,627)	(2,261)
Other (income) loss	-	(293)		-	(293)
Write-off of loan costs and exit fees	248	2,588	641	721	4,198
Realized and unrealized (gain) loss on derivatives	(1,029)	(223)	1,581	(932)	(603)
Stock/unit-based compensation	2,899	1,627	2,390	1,127	8,043
Legal, advisory and settlement costs	12	-	1,316	1,947	3,275
Adjusted EBITDAre	\$ 46,253	\$ 27,001	\$ 37,432	\$ 66,192	\$ 176,878



		Three Mont	ths Ended		Year Ended		
		Decemb	oer 31,		Decem	ber 31,	
		2023	2022		2023	2022	
Net income (loss)	\$	(21,483)	\$ (4,553)	\$	(30,628)	\$ 19,34	8
Interest expense and amortization of loan costs		24,440	18,873		94,219	52,16	6
Depreciation and amortization		25,481	20,506		93,272	78,12	2
Income tax expense (benefit)		1,625	260		2,689	4,04	3
Equity in (earnings) loss of unconsolidated entity		45	108		253	32	.8
Company's portion of EBITDA of OpenKey		(54)	(114)		(274)	(33	(4)
EBITDA and EBITDAre		30,054	35,080		159,531	153,67	'3
Amortization of favorable (unfavorable) contract assets (liabilities)		118	118		474	46	3
Transaction and conversion costs		1,332	2,791		4,561	9,67	9
Write-off of loan costs and exit fees		641	40		3,489	14	6
Realized and unrealized (gain) loss on derivatives		1,581	(915)	)	663	(4,96	51)
Stock/unit-based compensation		2,390	2,344		9,244	11,28	5
Legal, advisory and settlement costs		1,316	1,069		1,397	2,17	0
Advisory services incentive fee		_	(1,294)	)	_	-	_
(Gain) loss on extinguishment of debt		—	_		(2,318)	-	_
Other (income) loss					(293)	_	_
(Gain) loss on insurance settlement		_	(55)	)	_	(5	55)
Company's portion of adjustments to EBITDAre of OpenKey	_	_	2		_		8
Adjusted EBITDAre	\$	37,432	\$ 39,180	\$	176,748	\$ 172,40	8



		Year Ended December 31,						
		2022	2	2021				
Net Income (loss)	\$	19,348	\$	(32,911)				
Interest expense and amortization of loan costs		52,166		30,901				
Depreciation and amortization		78,122		73,762				
Income tax expense (benefit)		4,043		1,324				
Equity in (earnings) loss of unconsolidated entity		328		252				
Company's portion of EBITDA of OpenKey		(334)		(250)				
EBITDA		153,673		73,078				
(Gain) loss on insurance settlement and disposition of assets	_	-		(696)				
EBITDA and EBITDAre		153,673		72,382				
Amortization of favorable (unfavorable) contract assets (liabilities)		463		512				
Transaction and conversion costs		9,679		2,637				
Other (income) expense		(497)		-				
Write-off of loan costs and exit fees		146		1,963				
(Gain) loss in insurance settlements		(55)		-				
Unrealized (gain) loss on derivatives		(4,464)		(32)				
Stock/unit-based compensation		11,285		10,204				
Legal, advisory and settlement costs		2,170		(208)				
Advisory services incentive fee		-		-				
Company's portion of adjustments to EBITDAre of OpenKey		8		7				
Adjusted EBITDAre	\$	172,408	\$	87,465				



	 Year Ended December 31,						
	2020	2019					
Net Income (loss)	\$ (124,677) \$	1,196					
Interest expense and amortization of loan costs	45,104	54,507					
Depreciation and amortization	73,371	70,112					
Income tax expense (benefit)	(4,406)	1,764					
Equity in (earnings) loss of unconsolidated entity	217	199					
Company's portion of EBITDA of OpenKey	 (214)	(195)					
EBITDA	(10,605)	127,583					
(Gain) loss on insurance settlement and disposition of assets	 (10,149)	(25,165)					
EBITDA and EBITDAre	(20,754)	102,418					
Amortization of favorable (unfavorable) contract assets (liabilities)	834	651					
Transaction and conversion costs	1,370	2,076					
Other (income) expense	5,126	13,947					
Write-off of loan costs and exit fees	3,920	647					
Unrealized (gain) loss on investments	-	(7,872)					
Unrealized (gain) loss on derivatives	(4,959)	1,103					
Non-cash stock/unit-based compensation	7,892	7,943					
Legal, advisory and settlement costs	2,023	527					
Advisory services incentive fee	-	-					
Company's portion of adjustments to EBITDAre of OpenKey	 13	25					
Adjusted EBITDAre	\$ (4,535) \$	121,465					



	Three Months Ended March 31,									
	2024	2023	2022	2021	2020	2019				
Net income (loss)	\$ 15,482	\$ 16,604	\$ (4,553)	\$ (2,294)	\$ (30,128)	\$ 17,095				
(Income) loss attributable to noncontrolling interest in consolidated entities	743	(309)	202	104	1,461	(282)				
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	(296)	(261)	1,123	413	2,943	(1,563)				
Preferred dividends	(10,407)	(10,350)	(8,108)	(2,487)	(2,555)	(2,545)				
Deemed dividends on redeemable preferred stock	(1,998)	(2,454)	(2,152)	-	-	-				
Gain (loss) on extinguishment of preferred stock	-	-	-	-	-	-				
Net income (loss) attributable to common stockholders	3,524	3,230	13,488	(4,264)	(28,279)	12,705				
Depreciation and amortization on real estate	24,180	21,785	19,830	18,229	17,284	17,324				
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	296	261	(1,123)	(413)	(2,943)	1,563				
Equity in (earnings) loss of unconsolidated entity	49	73	108	54	79	50				
(Gain) loss on insurance settlement and disposition of assets	-	-	-	-	-	(26,319)				
Company's portion of FFO of OpenKey	(67)	(78)	113	(54)	(79)	(50)				
FFO available to common stockholders and OP unitholders	27,982	25,271	5,214	13,552	(13,938)	5,273				
Deemed dividends on redeemable preferred stock	1,998	2,454	2,154	-	-	-				
Transaction and conversion costs	(5,627)	1,195	2,791	489	242	893				
Interest expense accretion on refundable membership club deposits	165	178	178	190	202	213				
Write-off of loan costs and exit fees	721	12	40	3	348	-				
Amortization of loan costs	12,008	739	572	437	681	1,076				
(Gain) loss in insurance settlements	-	(2,318)	(55)	-	-	-				
Unrealized (gain) loss on investments	739	-	-	-	-	(13,262)				
Unrealized (gain) loss on derivatives	-	2,201	(445)	32	(1,211)	131				
Stock/unit-based compensation	1,127	2,328	2,344	2,939	1,853	2,035				
Legal, advisory and settlement costs	1,947	69	1,069	112	820	93				
Advisory services incentive fee	-	-	(1,294)	-	-	(77)				
Company's portion of adjustments to FFO of OpenKey	-	-	2	-	7	4				
Adjusted FFO available to common stockholders and OP unitholders	\$ 30,260	\$ 32,129	\$ 12,568	\$ 17,754	\$ (9,676)	\$ 9,956				
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.42	\$ 0.44	\$ 0.16	\$ 0.25	\$ (0.24)	\$ 0.27				
Weighted average diluted shares	72,370	72,831	76,848	70,127	40,544	36,761				



	Three Months Ended December 31,						
	2023	2022	2021	2020	2019		
Net income (loss)	\$ (21,483) \$	(4,553) \$	(2,294) \$	(30,128) \$	17,095		
(Income) loss attributable to noncontrolling interest in consolidated entities	96	202	104	1,461	(282)		
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	2,212	1,123	413	2,943	(1,563)		
Preferred dividends	(10,495)	(8,108)	(2,487)	(2,555)	(2,545)		
Deemed dividends on redeemable preferred stock	(1,448)	(2,152)	-	-	-		
Gain (loss) on extinguishment of preferred stock	-	-	-	-	-		
Net income (loss) attributable to common stockholders	(31,118)	(13,488)	(4,264)	(28,279)	12,705		
Depreciation and amortization on real estate	24,597	19,830	18,229	17,284	17,324		
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	(2,212)	(1,123)	(413)	(2,943)	1,563		
Equity in (earnings) loss of unconsolidated entity	45	108	54	79	50		
(Gain) loss on insurance settlement and disposition of assets	-	-	-	-	(26,319)		
Company's portion of FFO of OpenKey	(62)	113	(54)	(79)	(50)		
FFO available to common stockholders and OP unitholders	(8,750)	5,214	13,552	(13,938)	5,273		
Deemed dividends on redeemable preferred stock	1,448	2,154	-	-	-		
Transaction and conversion costs	1,332	2,791	489	242	893		
Interest expense accretion on refundable membership club deposits	164	178	190	202	213		
Write-off of loan costs and exit fees	641	40	3	348	-		
Amortization of loan costs	1,031	572	437	681	1,076		
(Gain) loss in insurance settlements	-	(55)	-	-	-		
Unrealized (gain) loss on investments	-	-	-	-	(13,262)		
Unrealized (gain) loss on derivatives	3,169	(445)	32	(1,211)	131		
Stock/unit-based compensation	-	2,344	2,939	1,853	2,035		
Legal, advisory and settlement costs	1,316	1,069	112	820	93		
Advisory services incentive fee	-	(1,294)	-	-	(77)		
Company's portion of adjustments to FFO of OpenKey		2	-	7	4		
Adjusted FFO available to common stockholders and OP unitholders	\$ 2,741 \$			(9,676) \$	-		
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.04 \$	0.16 \$	0.25 \$	(0.24) \$			
Weighted average diluted shares	71,386	76,848	70,127	40,544	36,761		



	Three Months Ended September 30,					
	2023	2022	2021	2020	2019	
Net income (loss)	\$ (22,611)	\$ (8,383)	\$ (8,219)	\$ (23,057)	\$ (8,954)	
(Income) loss attributable to noncontrolling interest in consolidated entities	(1,773)	(823)	450	1,999	(1,899)	
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	2,354	1,166	823	2,381	1,465	
Preferred dividends	(10,582)	(6,028)	(1,977)	(2,554)	(2,533)	
Gain (loss) on extinguishment of preferred stock	(516)	(2,649)	(111)	-	-	
Net income (loss) attributable to common stockholders	(33,128)	(16,717)	(9,034)	(21,231)	(11,921)	
Depreciation and amortization on real estate	21,886	18,956	17,619	17,791	16,036	
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	(2,354)	(1,166)	(823)	(2,381)	(1,465)	
Equity in (earnings) loss of unconsolidated entity	60	74	68	58	48	
(Gain) loss on insurance settlement and disposition of assets	-	-	-	(10,149)	1,163	
Company's portion of FFO of OpenKey	(71)	(74)	(68)	(57)	(51)	
FFO available to common stockholders and OP unitholders	(13,607)	1,073	7,762	(15,969)	3,810	
Deemed dividends on redeemable preferred stock	516	2,649	-	-	-	
(Gain) loss on extinguishment of preferred stock	-	-	111	-	-	
Transaction and conversion costs	978	5,562	980	517	506	
Other (income) loss	(293)	-	-	3,604	114	
Interest expense accretion on refundable membership club deposits	165	177	190	201	213	
Write-off of loan costs and exit fees	2,588	8	432	1,335	335	
Amortization of loan costs	858	598	407	670	1,029	
Unrealized (gain) loss on investments	-	-	-	-	1,471	
Unrealized (gain) loss on derivatives	1,790	(2,403)	(142)	(3,561)	754	
Stock/unit-based compensation	1,627	3,391	3,044	2,006	2,359	
Legal, advisory and settlement costs	-	544	107	142	203	
Advisory services incentive fee	-	1,048	(1,637)	-	(132)	
Company's portion of adjustments to FFO of OpenKey	-	1	1	1	5	
Adjusted FFO available to common stockholders and OP unitholders	\$ (5,378)	\$ 12,648	\$ 11,255	\$ (11,054)	\$ 10,667	
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ (0.08)	\$ 0.16	\$ 0.17	\$ (0.29)	\$ 0.29	
Weighted average diluted shares	71,482	76,962	64,860	38,065	36,766	



		Three Months Ended June 30,					
	2023	2022	2021	2020	2019		
Net income (loss)	\$ (3,138)	\$ 16,680	\$ (11,364)	\$ (56,105)	\$ (5,623)		
(Income) loss attributable to noncontrolling interest in consolidated entities	367	(1,468)	849	2,404	248		
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	925	(846)	1,282	5,770	865		
Preferred dividends	(10,877)	(4,064)	(1,893)	(2,555)	(2,532)		
Deemed dividends on redeemable preferred stock	(301)	-	-	-	-		
Gain (loss) on extinguishment of preferred stock	-	-	(4,411)	-	-		
Net income (loss) attributable to common stockholders	(13,024)	10,302	(15,537)	(50,486)	(7,042)		
Depreciation and amortization on real estate	21,763	18,927	17,565	17,792	17,669		
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	(925)	846	(1,282)	(5,770)	(865)		
Equity in (earnings) loss of unconsolidated entity	75	74	66	40	51		
(Gain) loss on insurance settlement and disposition of assets	-	-	(197)	-	(9)		
Company's portion of FFO of OpenKey	(85)	(74)	(65)	(40)	(49)		
FFO available to common stockholders and OP unitholders	7,804	30,075	550	(38,464)	9,755		
Deemed dividends on redeemable preferred stock	301	-	-	-	-		
(Gain) loss on extinguishment of preferred stock	-	-	4,411	-	-		
Transaction and conversion costs	1,056	771	828	120	235		
Other (income) expense	-	-	-	64	139		
Interest expense accretion on refundable membership club deposits	164	178	190	202	213		
Write-off of loan costs and exit fees	248	22	1,177	2,237	-		
Amortization of loan costs	661	553	571	928	1,003		
Unrealized (gain) loss on investments		-	-	-	4,626		
Unrealized (gain) loss on derivatives	1,253	(1,208)	58	969	(654)		
Stock/unit-based compensation	2,899	3,185	2,805	2,048	2,021		
Legal, advisory and settlement costs	12	315	(632)	413	75		
Advisory services incentive fee	-	(731)	1,266	-	(1,105)		
Company's portion of adjustments to FFO of OpenKey	-	(1)	1	2	8		
Adjusted FFO available to common stockholders and OP unitholders	\$ 14,398	\$ 33,159	\$ 11,225	\$ (31,481)	\$ 16,316		
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.20	\$ 0.43	\$ 0.22	\$ (0.85)	\$ 0.44		
Weighted average diluted shares	71,317	76,642	52,007	36,987	36,778		